

EXHIBIT 9

EXHIBIT 21

EDMC

Education Management Corporation

Shannon Kortholt/Career
Washington, Lynn T.

AIO

Date of Hire: 6/1/2004

Quarterly Date	NOV	JAN	FEB	APR	MAY	JUL	AUG	OCT	AYTD	AY Total
New Students										
ADA Last Year	0	15	1	8	7	5	6	12	0	(54)
ADA Plan	8	11	5	10	5	10	5	10	8	70
ADA Actual	3	0	0	0	0	0	0	0	3	
% of Plan	38%								38%	
% B(W) LY										
Inherited LY	0	0	0	0	0	0	1	0	0	1
Inherited TY	0	0	0	0	0	0	0	0	0	0
Adj. LY	0	18	1	8	7	5	7	12	0	55
Adj. Plan	8	11	5	10	5	10	5	10	5	70
Adj. Actual	3	0	0	0	0	0	0	0	3	
% of Adj. Plan	38%								38%	
% B(W) Adj.LY										
Original Gross Apps										
Last Year	0	26	5	13	12	14	12	24	0	106
Plan	17	21	11	10	11	19	11	31	17	140
Actual	5	0	0	0	0	0	0	0	5	
Start Rate %										
Adj. LY	0%	58%	20%	82%	38%	38%	54%	60%	0%	51%
Adj. Plan	47%	52%	45%	53%	45%	53%	45%	52%	47%	50%
Adj. Actual	60%	0%	0%	0%	0%	0%	0%	0%	0%	50%
Apps for Future Start Dates										
Jan	0	15	1	0	0	0	0	0	0	1
Feb	0	14	0	0	0	0	0	0	0	0
Monthly Data - 12/2008 Production Data										
	Inq	Appl	Intrv	App	Sel Rate	Show Rate	Commit Rate	Conv Rate		
LY	2,008	398	262	108	20%	74%	37%	5.4%		
OCT	244	36	32	7	15%	80%	22%	2.9%		
NOV	141	16	16	8	11%	100%	50%	5.7%		
DEC	68	15	14	6	23%	93%	43%	8.1%		
3 MRA	180	22	21	7	16%	93%	34%	4.7%		
Plan and Performance Measures										
	December AYTD				Active Year to Date					
Monthly Gross Applications	7	6	36	21						
3 Month Average Applications	20	18	12	7						
PDR Inquiries	3	0	28	6						

*Show Rate Calculation for AY TOTAL